

Standing Still ...

Really Means Going Backward

Employer	Sector	No. of Employees		
	Baker County			
Local Government	Services	790		
St. Alphonsus Hospital	Health Care	271		
State Government	Services	260		
Federal Government	Services	200		
Marvin Wood Products	Wood Products	150		
Ash Grove Cement	Mining & Manufacturing	110		
New Directions NW	Mental Health	120		
	Union County			
Woodgrain Millwork (Boise)	Manufacturing	500		
Grande Ronde Hospital	Medical	475		
Eastern Oregon University	Education	371		
La Grande School District	Education	270		
Union Pacific Railroad	Trade, transportation	250		
Walmart	Retail	250		
City of La Grande	Services	158		
Outdoor RV	Manufacturing	150		
Northwood Manufacturing	Manufacturing	150		
Union County	Services	120		
	Wallowa County			
Federal Government	Services	N/A		
State Government	Services	N/A		
Local Government	Services	N/A		

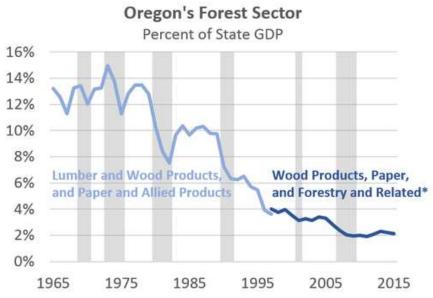
8.2%

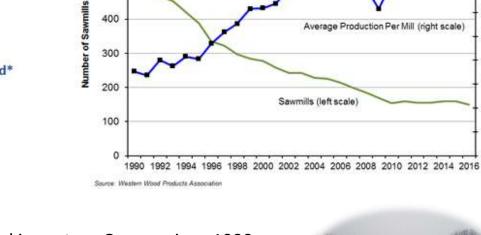
#### Sources:

http://ucedc.org/work-force/top-employers/

http://www.visitbaker.com/live and work/regional facts figures.aspx http://www.wallowacounty.org/categories/government.php

https://www.woodworkingnetwork.com/news/woodworking-industry-news/boise-cascade-sells-oregon-lumber-mills-woodgrain





Sawmills Operating in the Western U.S.

1990-2016

\* Includes Fishing | SIC-NAICS Series Break 1997 | Source: BEA, Oregon Office of Economic Analysis

18 mills have closed in eastern Oregon since 1990 Wood Products 8.2% of Union County Payroll

700

600

500



90

80

50

30

20

10

Million Board Feet Per Year

First Lumber Mill in La Grande





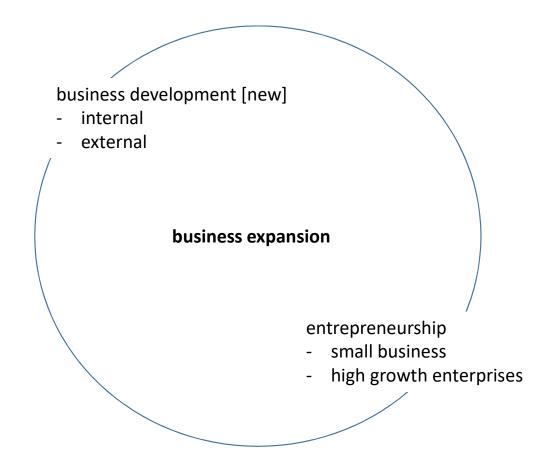
#### The Cure for Rural is Industrial?

#### Community-Oriented Growth



In 2019 healthy economies are less rural...

## **Economic Development**

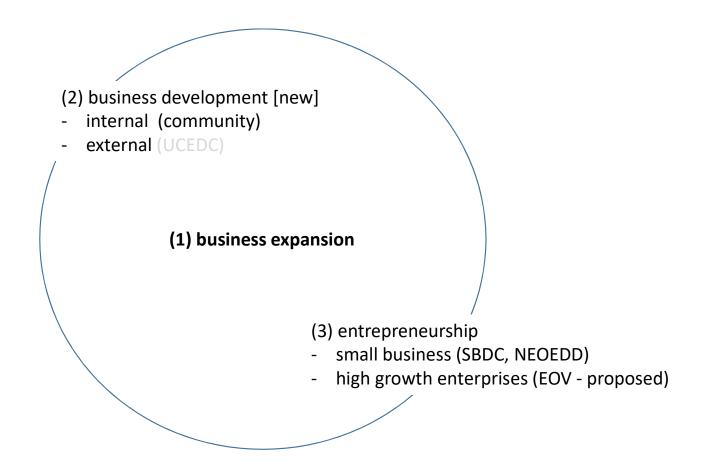


urban renewal

- quality of life
- retention

https://hbr.org/2014/05/what-an-entrepreneurial-ecosystem-actually-is

### **Economic Development**



urban renewal (URA)

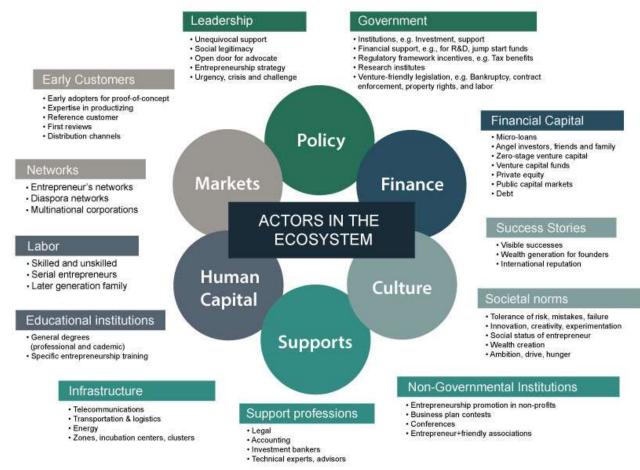
- quality of life
- retention

https://hbr.org/2014/05/what-an-entrepreneurial-ecosystem-actually-is

## Entrepreneurship: Northwest Success Stories

Alaska Airlines	UMPQ	UA BANK	NIK	(E	FLIRSY	STEMS <b>F</b>	El	COSTCO	
Tektronix	amazon.c	om R	RadiSys.	Mei	rix	Micros	oft	STARBUCKS	
NEW SEASONS	McCorm	nick & Schmid	ck's <i>Li</i>	ES SCHW	AB	RENTRA	ΑK	Itron	
FREIGHTLINER	STERLING SA	VING BANI	K	InFocus		Fred Meye	r	Safeco	
pixelworks	lucy.com	Wellsou	irce	BIOTROI	NIK	PLANA	R	BOEING	
microhelix	invitrogen	BIOJE	CT or	REGON STEEL I	MILLS	UPS	We	Weyerhaeuser	
ZUMIEZ	Coldwater	Creek (	CUTTER	& BUCK		plaid par	ntry	Data iO	
BONFIRE SNO	WBOARDS	YAKIMA	real	AVI BioPha	arma	Washin	gton	Mutual	
KEEN FOOTW	/EAR	F5 Networ	ks I	DIGIMARC		orcad		SOLOFLEX	
Albertson's	LITHIA	RE	ED ROBII	N RE	ED LION	HOTELS	NOR	DSTROM	

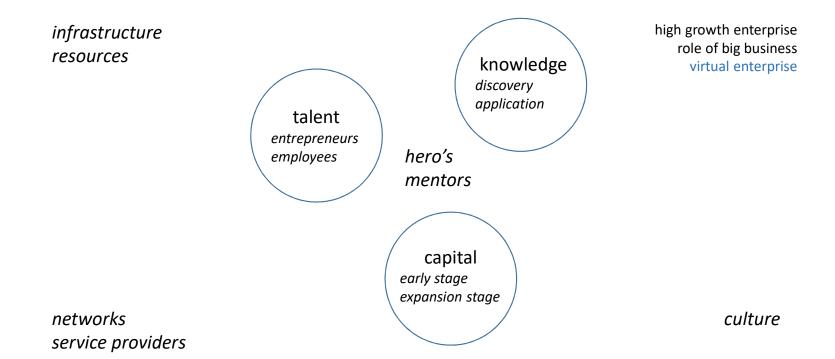
## Entrepreneurial Eco-System



adapted from Daniel Isenberg, Babson College

http://www.babson.edu/executive-education/expanding-entrepreneurship/beep/Pages/isenberg-daniel.aspx

### Entrepreneurial Eco-System



https://hbr.org/2014/05/what-an-entrepreneurial-ecosystem-actually-ishttp://www.oecd.org/cfe/leed/Entrepreneurial-ecosystems.pdf





agricultural ventures

manufacturing ventures

outdoor recreation ventures

e-business ventures

grow

make

guide

surf

educating

coaching

funding

planning

connecting

operating

scaling

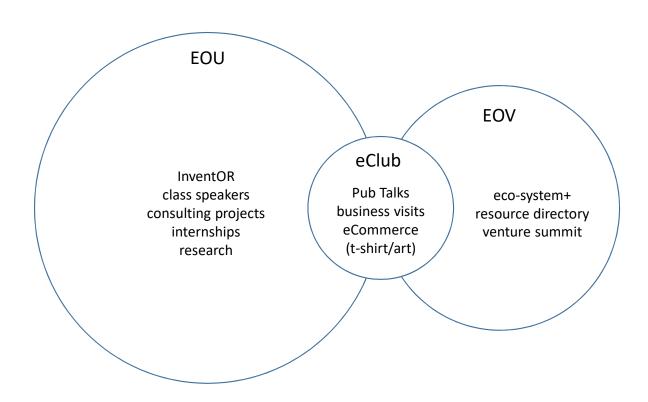
university

entrepreneur

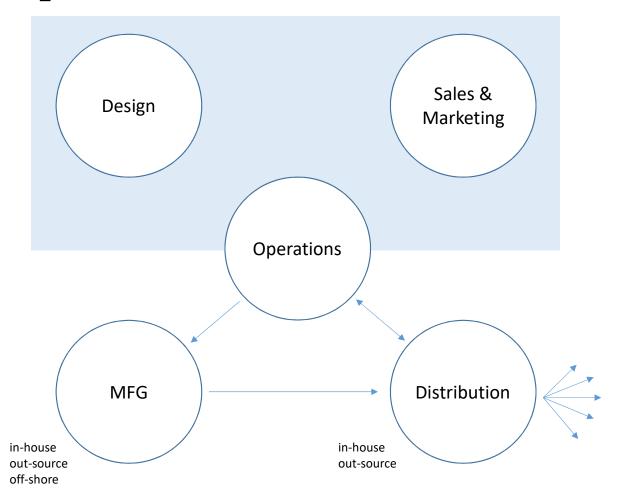
community

## Symbiotic Relationship





# Virtual Enterprise





#### **Economic Development**



Union County Top Employers: EOU, Grande Ronde Hospital, Boise Cascade, Nash, Barreto