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# Applied Business Strategy University of Phoenix

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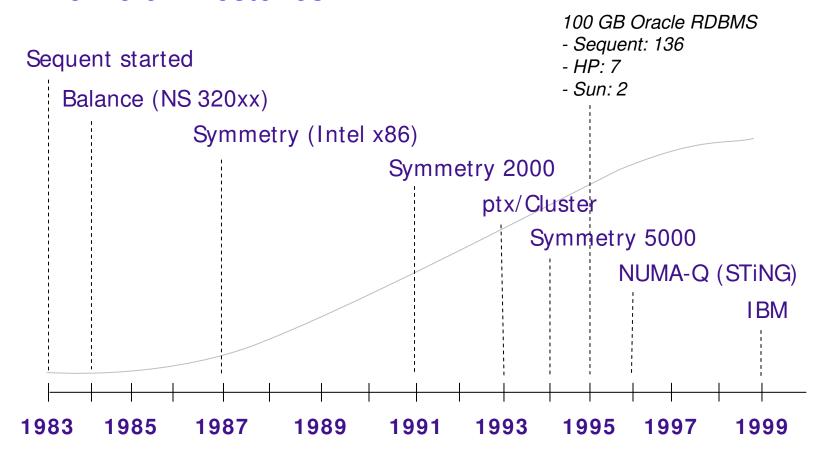
May 31, 2006



### Our Business is Your Success



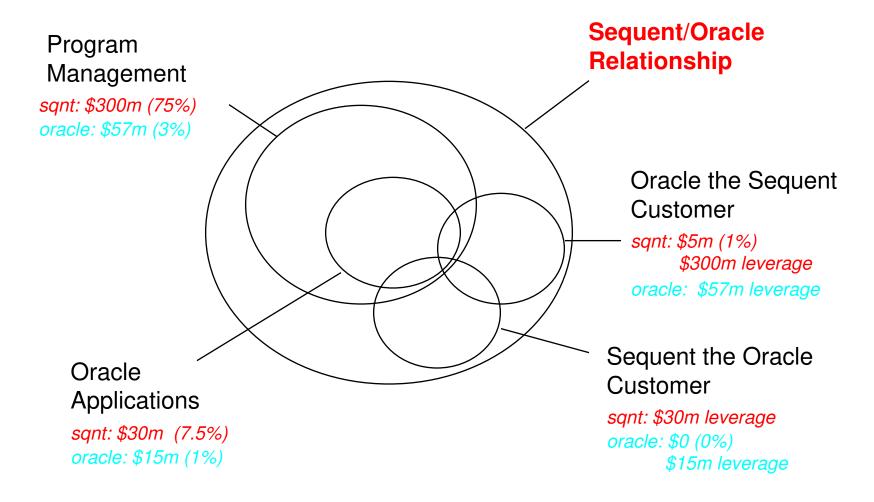
### **Timeline & Milestones**



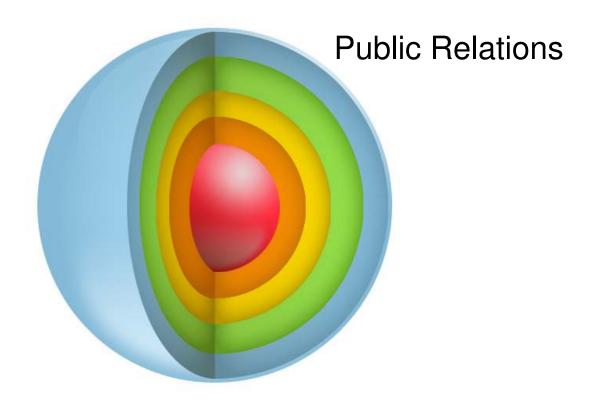


### Oracle Program (1995)

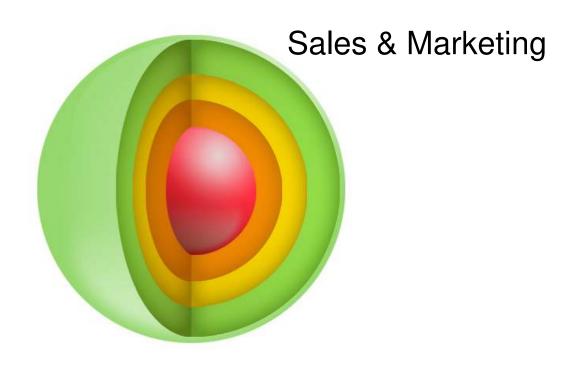
### Sequent/Oracle Leverage Revenue



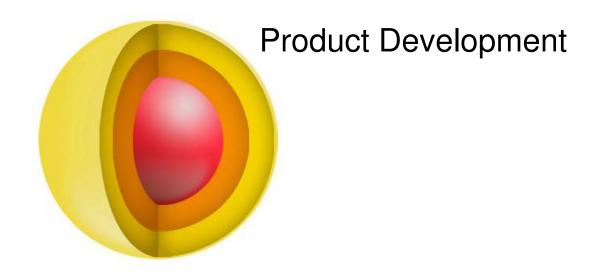
# Strategic Alliances



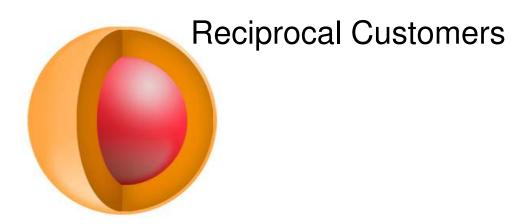
# Strategic Alliances













### Multi-Layer Partnership Model

Strategic Alignment
The Core



### Strategic Alliances

### Sequent/Oracle Relationship

#### **Public Relations**

- Periodic press releases
- Publish benchmark results
- Publish strategic customer wins

### Sales & Marketing

- Joint training & team building
- Joint product collateral
- Success stories
- Bundled product offers
- Reciprocal customer visits

### Reciprocal Customers

- Oracle ran their business on Sequent
- Oracle developed core software on Sequent
- Sequent rant most benchmarks on Oracle
- Sequent largest Oracle App's site

### Strategic Alignment

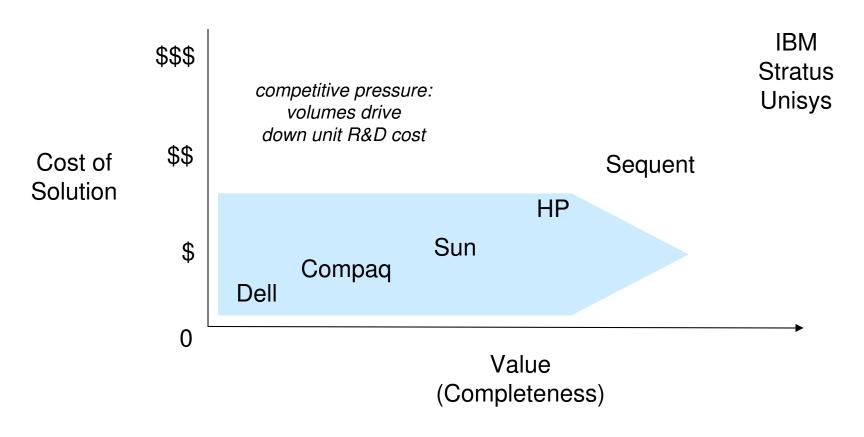
- Regular executive briefings
- Joint strategic initiatives (VoD, TB+ DB, ...)
- Executive outings & customer calls
- Joint demo's & benchmarks

### **Product Development**

- Hardware specific development to increase Oracle performance (e.g. PQO)
- Sequent Engineers on-site in the Oracle core development group
- Specific project groups for strategic initiatives and benchmarks
- Oracle released first on Sequent (reference platform)
- Sequent Engineers on-site in the porting group
- \$10M+ Sequent owned hardware on-site



### Cost/Value Natural Selection Model





### Applied Business Strategy

#### **Lessons Learned**

- Strategic Alliances can be a Competitive Advantage
- Returns Require Investment (time/resources)
- Strategic Alliances are not Created Equal
  - Create a portfolio of partners
  - Group based on strategic importance
  - Set investment level based on importance
- Retain Holistic Market View
  - Natural selection can be your friend
  - Natural selection can be your end
  - Don't become an entree